



TENNESSEE CONSOLIDATED RETIREMENT SYSTEM  
**2012 ASSET/LIABILITY STUDY SUMMARY**

STRATEGIC INVESTMENT SOLUTIONS, INC.

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333 Bush Street, Suite 2000  
San Francisco, CA 94104  
(415) 362-3484

Pete Keliuotis  
*Managing Director*

Rich Dabrowski  
*Senior Vice President*



# Asset/Liability Study Outline

- I. Asset allocation: develop a range of risk-efficient alternative asset mixes
  
- II. Asset-liability integration
  - A. Examine simulated outcomes
  - B. Select asset mix that matches fiduciary risk tolerance

# Asset Allocation Based on SIS Asset Class Expected Performance

- Long-Term Looking Forward (2-3 Market Cycles)
- Based on Available Histories
- Tendency to Utilize Mean Reversion
- Must “Behave” in an Optimization
  - Reasonable Portfolios
  - Stable Frontier
- Capital Asset Pricing Model (CAPM) Used to Price Difficult Assets
- Economic Forecasts
- Investment Policy Committee
- Return Estimates
  - Based upon Passive Index Returns
- Risk Estimates (Standard Deviation)
  - Monthly Observations Since 1976
  - Monthly Observations Since 1985 (Smoothed)
- Correlation Estimates
  - Monthly Observations Since 1985 (Smoothed)

# Building-Block Approach to Standard Asset Class Expected Returns

ASSET CLASS	DERIVATION
<b>Inflation</b>	Consensus of Economists' Forecasts, TIPS
<b>Cash</b>	Inflation + 1% to 2% Premium
<b>US Large Cap</b>	CAPM, 3% to 6% Equity Premium, Macroeconomic Dividend Discount Model
<b>US Fixed</b>	Yield to Worst on Aggregate (Compare to Historic Bond Risk Premium, Adjust if Necessary)
<b>US Small Cap</b>	CAPM, (Beta of ~1.2)
<b>Private Markets</b>	CAPM, (Beta of ~1.6)
<b>International Equity</b>	Weighted Sum of Local Market Premium + Local Risk Free Rate
<b>International Bond</b>	US Fixed Return, Adjusted for Quality and Duration (Potential Currency Effects Based on Purchasing Power Parity)
<b>Real Estate</b>	Historical Behavior of Equity REITs; Current Appraisal Cap Rates; CAPM
<b>High Yield</b>	Historical Ratio: Spread of High Yield Over US Fixed Income Divided By Spread of Large Cap Over US Fixed Income

# Asset Class Expectations Customized for TCRS

ASSET CLASS	DERIVATION
<b>Core Bonds</b>	Adjusted for differences between SIS & LPF index sector weights
<b>Real Estate</b>	30% opportunistic (SIS expected return + 200 bp)
<b>Strategic Lending</b>	50/50 blend of SIS high yield and bank loan expectations
<b>Long Treasuries</b>	Based on differences between SIS & BC Long Treasury index yields and historical risk

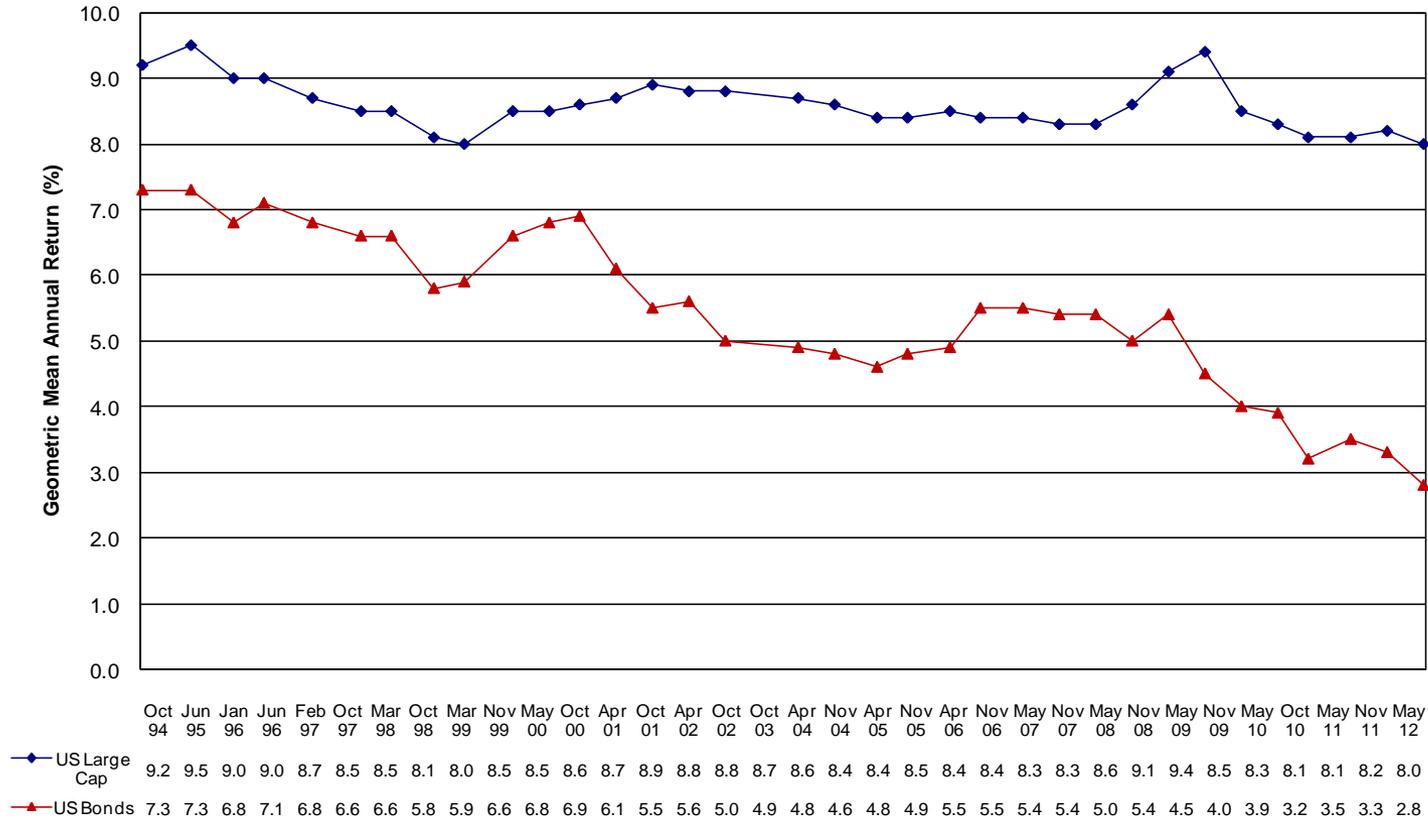
# Current Asset Class Expected Returns & Risks

	Return	Risk
N. American Equity (Incl. 5% Canadian)	8.0%	18.0%
US Fixed Income	(see below)	
International Equity	8.0%	18.5%
Real Estate	7.2%	20.9%
Private Equity	10.5%	33.0%
Short Term	2.0%	1.0%
Emerging Market Equity	8.5%	27.5%
Strategic Lending	5.1%	8.5%
Hedge Funds	5.3%	10.0%
US Fixed Income	3.1%	5.9% *
Core Bonds	3.2%	6.8%
Inflation Hedged Bonds	2.7%	2.7%
Long Treasuries	3.4%	7.7%

\* Assumes Inflation Hedged Bonds and Core Bonds in current proportions

# Historical Downward Pressure on Expected Returns

History of SIS Expected Returns for US Stocks & Bonds



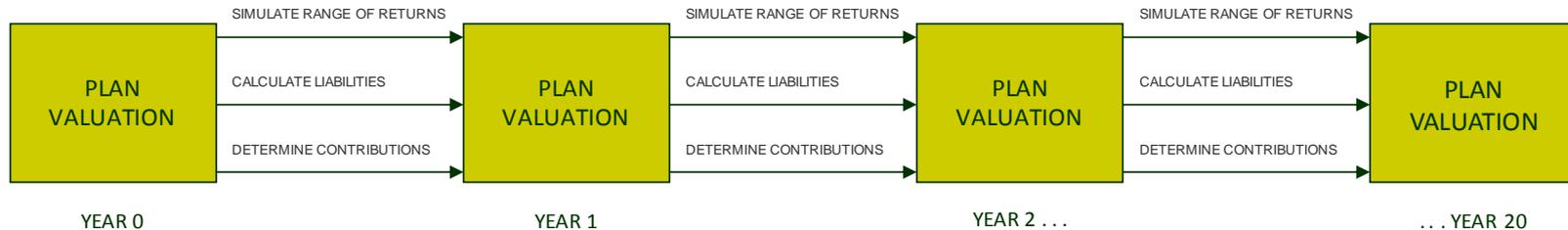
# Specified Mixes

	Existing Normal	As-Allocated	Low Risk Normal	Median Normal	Median Mixed As-Allocated	Median Equity As-Allocated	High Return Normal	Constrained High Return	Modified As-Allocated	Long Run
N. American Equity (Incl. 5% Canadian)	40%	42%	32%	37%	40%	41%	40%	44%	49%	15%
US Fixed Income	34%	37%	34%	29%	30%	29%	25%	20%	20%	16%
International Equity	15%	16%	13%	13%	14%	14%	15%	15%	15%	15%
Real Estate	7%	4%	7%	7%	4%	4%	7%	7%	4%	11%
Private Equity	3%	0%	3%	3%	1%	1%	3%	3%	1%	11%
Short Term	1%	1%	1%	1%	1%	1%	0%	1%	1%	0%
Emerging Market Equity			5%	5%	5%	5%	5%	5%	5%	4%
Strategic Lending			5%	5%	5%	5%	5%	5%	5%	17%
Hedge Funds										11%
Return	6.9%	6.6%	6.8%	7.1%	6.9%	6.9%	7.3%	7.5%	7.3%	7.5%
Risk	11.8%	11.2%	11.4%	12.1%	11.8%	12.0%	12.9%	13.5%	13.4%	12.9%
Total Public Equity	55%	58%	50%	55%	59%	60%	60%	64%	69%	34%
Total Private Equity + Strategic Lending	3%	0%	8%	8%	6%	6%	8%	8%	6%	28%
US Fixed Income										
Core Bonds	26%	29%	26%	22%	23%	22%	18%	15%	15%	
Inflation Hedged Bonds	8%	8%	8%	7%	7%	7%	7%	5%	5%	
Long Treasuries										17%

# Optimized Mixes (Risk Levels for Simulation)

	Existing Normal	6½% Mix	6¾% Mix	7% Mix	7¼% Mix	7½% Mix	Constraints
N. American Equity (Incl. 5% Canadian)	40%	25%	29%	32%	37%	42%	
US Fixed Income	34%	41%	36%	31%	24%	19%	
International Equity	15%	15%	15%	15%	15%	15%	Max 15%
Real Estate	7%	5%	6%	8%	10%	10%	Max 10%
Private Equity	3%	3%	3%	3%	3%	3%	
Short Term	1%	1%	1%	1%	1%	1%	Min 1%
Emerging Market Equity		5%	5%	5%	5%	5%	ACWIxUS weight
Strategic Lending		5%	5%	5%	5%	5%	Min 5%
Hedge Funds							
Return	6.9%	6.5%	6.7%	7.0%	7.3%	7.5%	
Risk	11.8%	10.3%	11.1%	11.9%	12.7%	13.6%	
Total Public Equity	55%	45%	49%	52%	57%	62%	
Total Private Equity + Strategic Lending	3%	8%	8%	8%	8%	8%	Max 8%
US Fixed Income							
Core Bonds	26%	31%	27%	23%	18%	14%	
Inflation Hedged Bonds	8%	10%	9%	8%	6%	5%	Min Current Proportion of USFI
Long Treasuries							

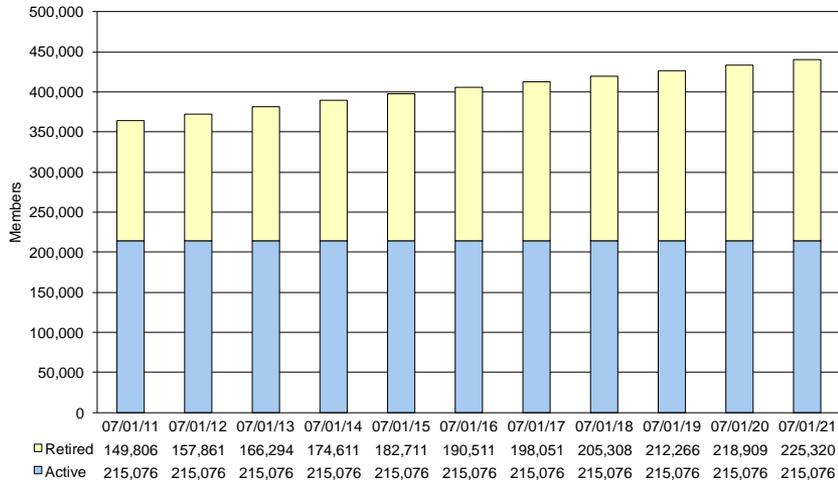
# Simulating the Performance of Existing & Alternative Asset Mixes



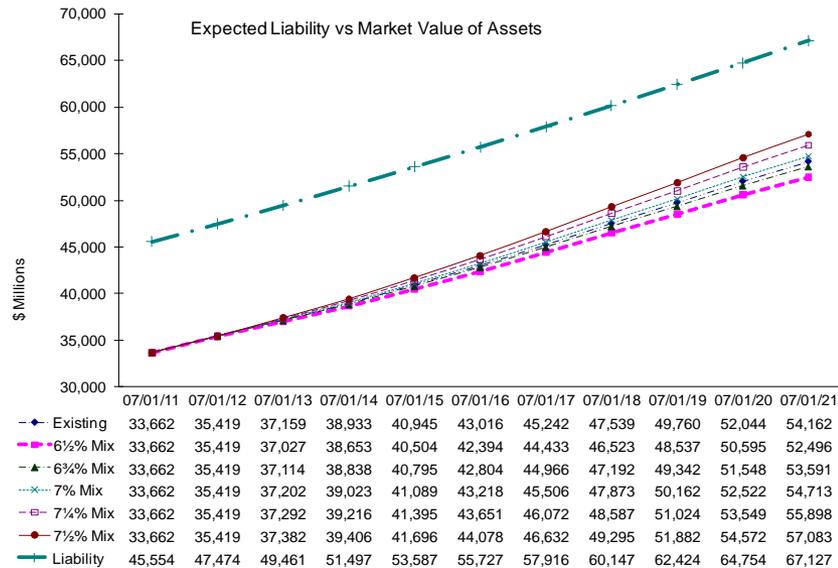
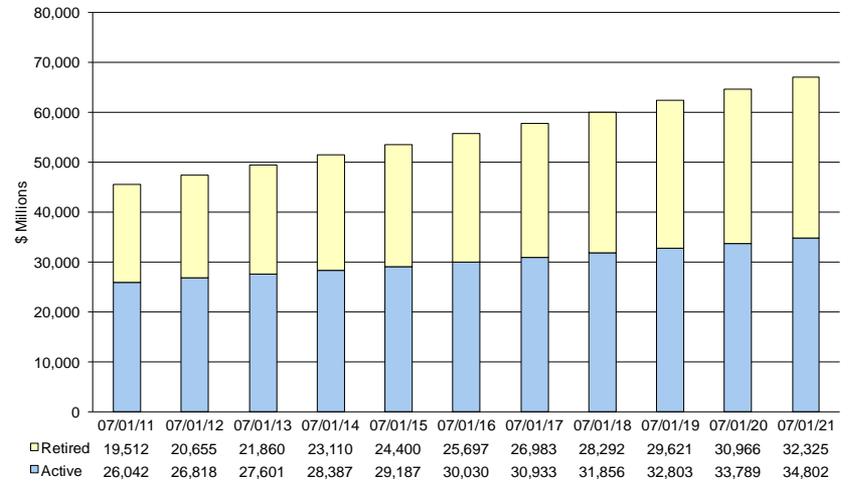
- Monte Carlo: 5000 random multi-year outcomes
- Start with July 1, 2011 actuarial valuation date
- Calibrated to actuary's benefit & liability projections
- Default annual workforce growth assumption of 0%
- Assume continuation of existing 7.5% discount rate
- Discount rate need not match SIS expected return:
  - Difference in forecast horizon: SIS = long-term, discount rate = very long term
  - SIS expected returns assume index-like investments
- Focus on outcomes at five-year planning horizon (July 1, 2017)

# Constant-Rate Projections

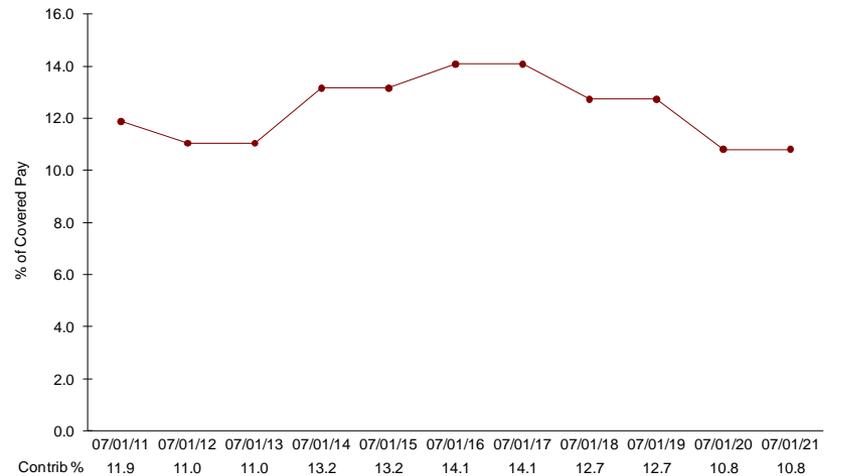
Expected Plan Membership



Expected Liability (PVB)



Expected Employer Contribution as % of Pay (Existing Normal)

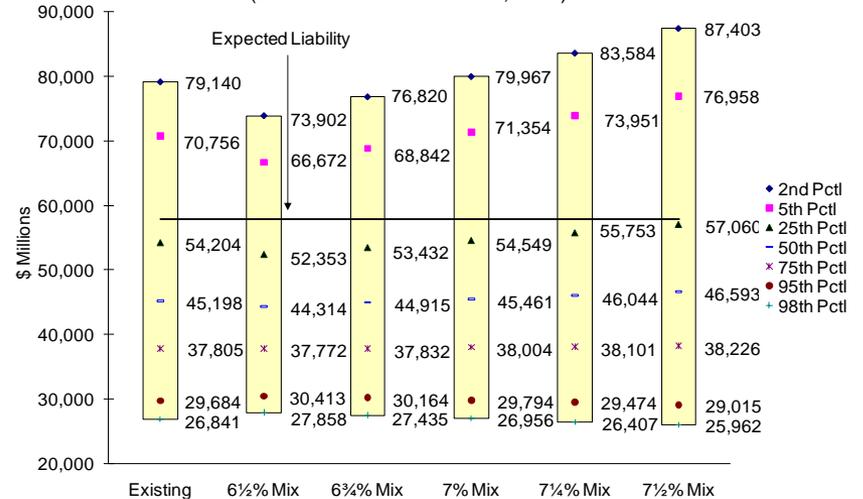


# Range of Returns, Market Value, & Contributions

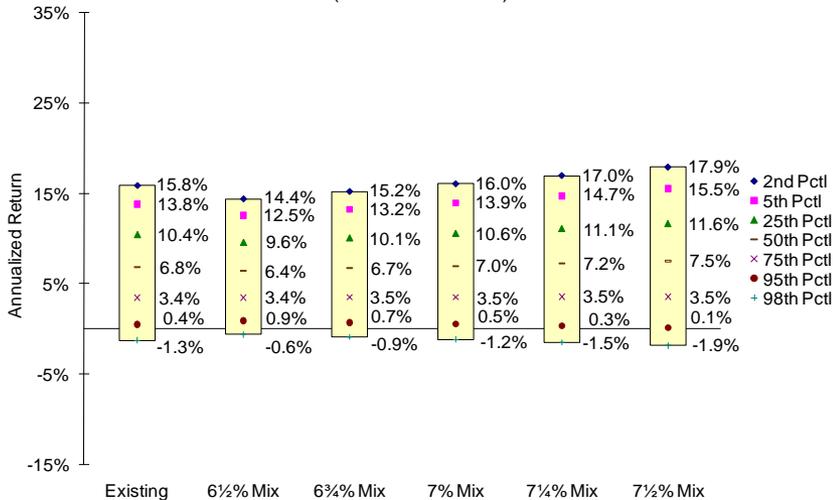
Range of Returns  
(One Year Horizon)



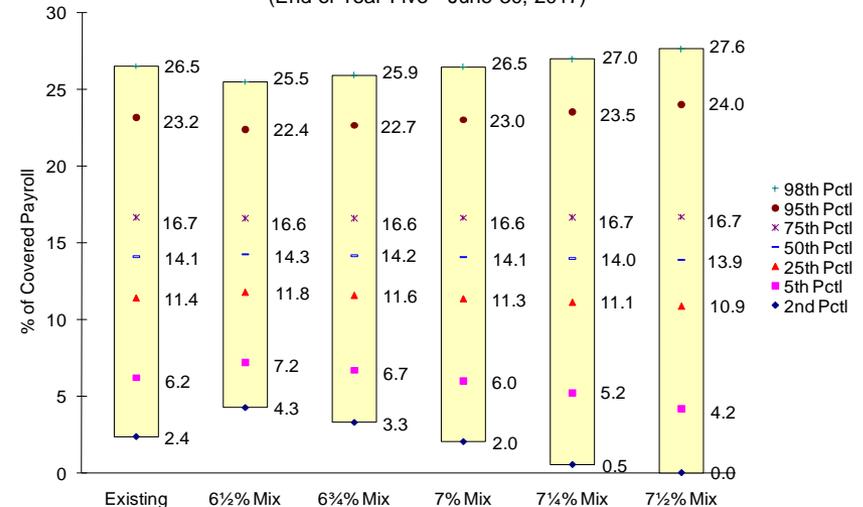
Range of Asset Market Value  
(End of Year Five - June 30, 2017)



Range of Returns  
(Five Year Horizon)

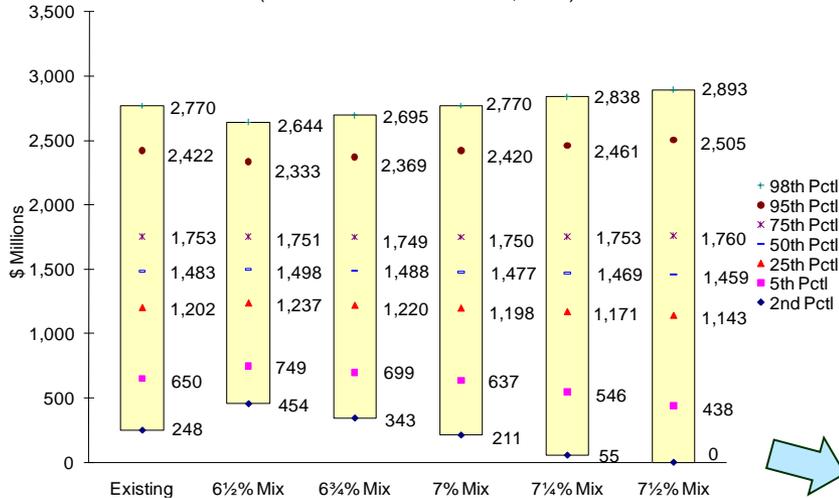


Range of Employer Contributions as % of Pay  
(End of Year Five - June 30, 2017)

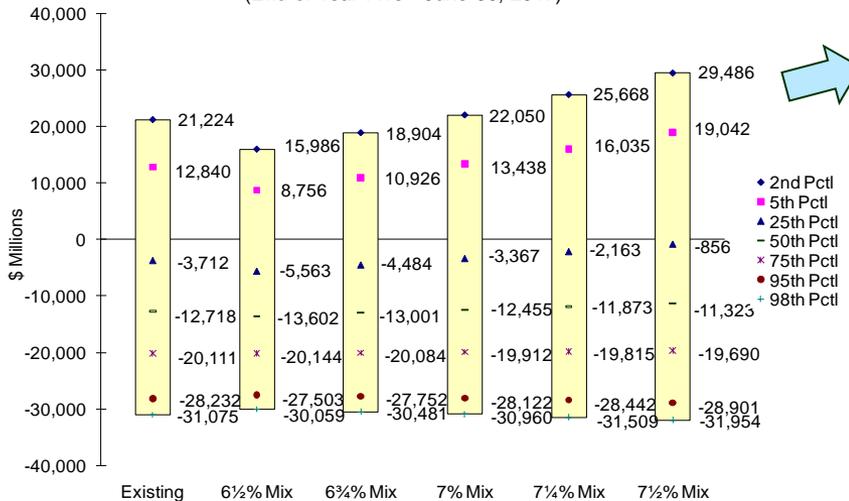


# "Ultimate Net Cost" = Present Value of Contributions & Unfunded Liability

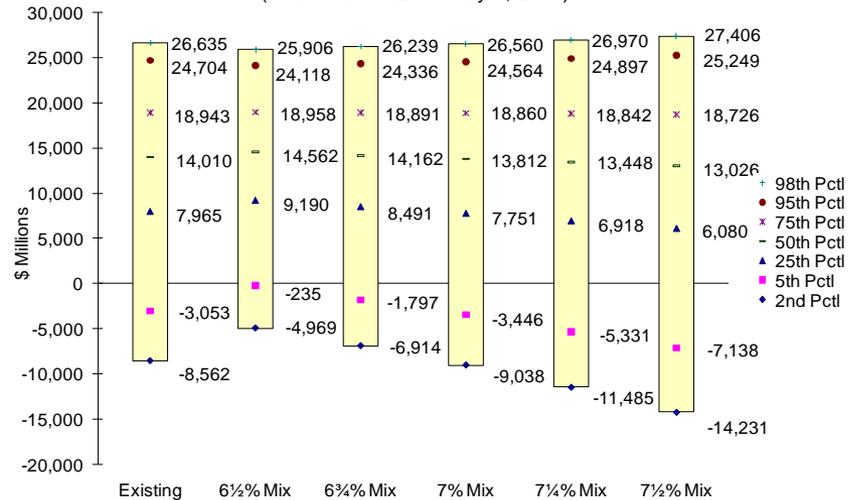
Range of Employer Contributions  
(End of Year Five - June 30, 2017)



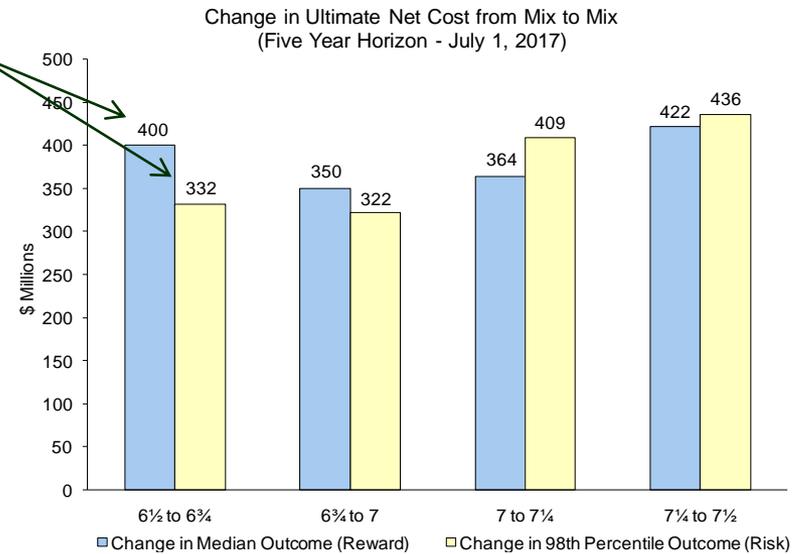
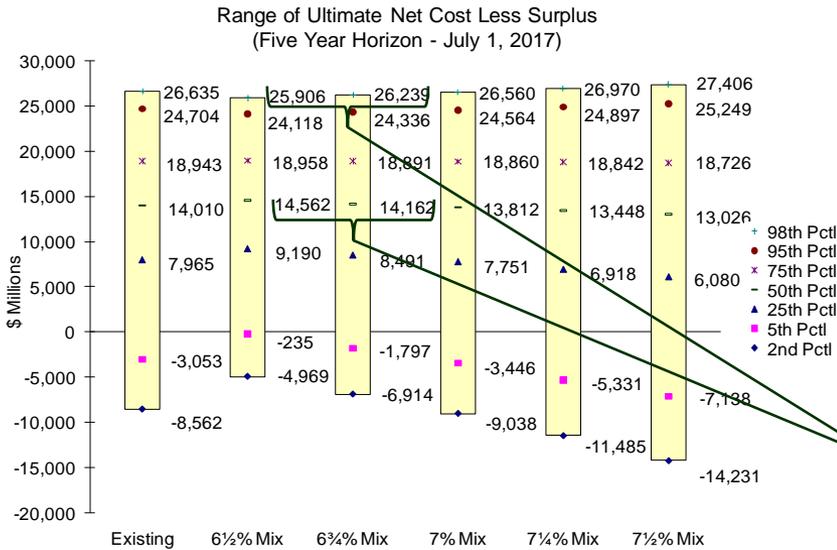
Range of Market Value Surplus  
(End of Year Five - June 30, 2017)



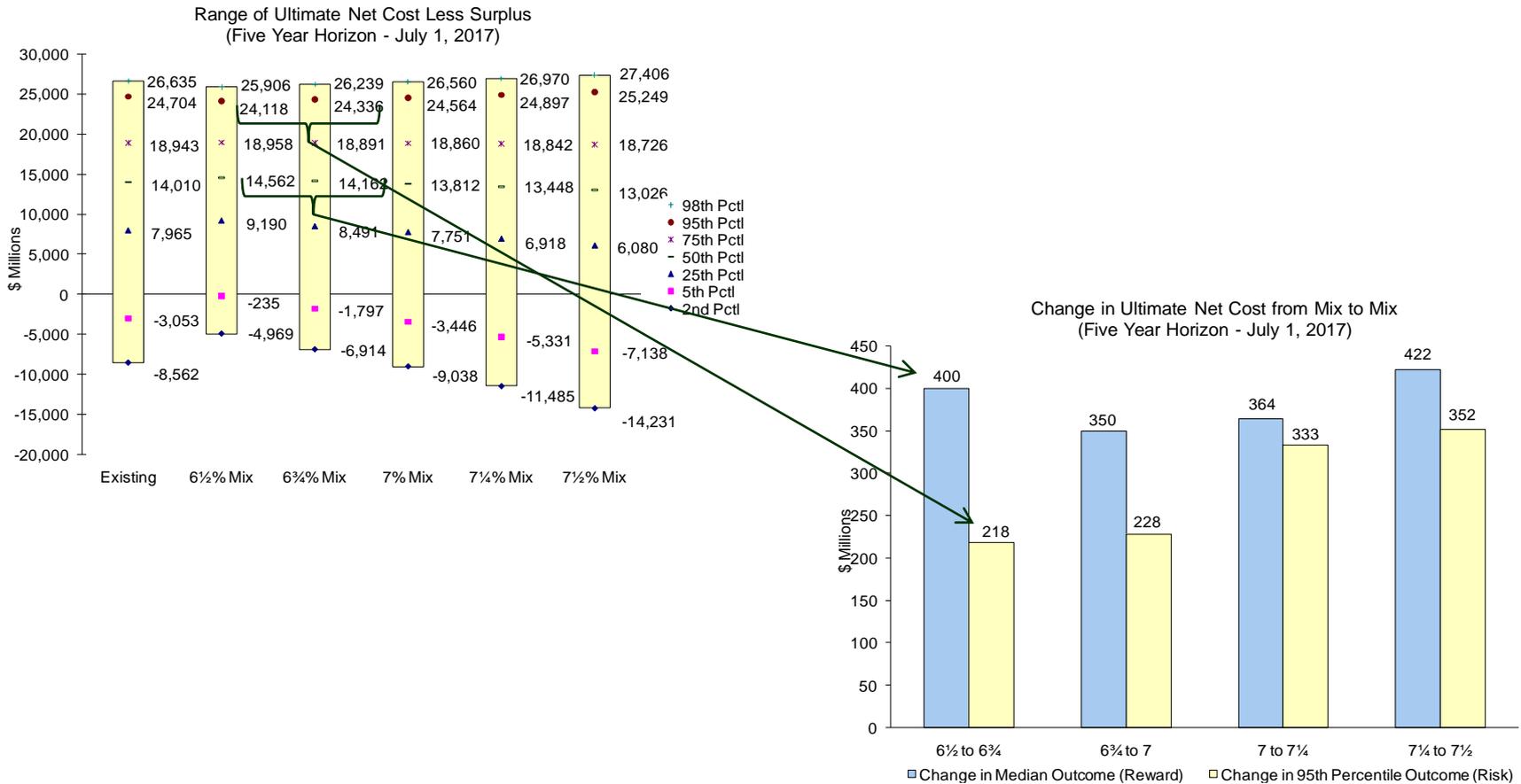
Range of Ultimate Net Cost Less Surplus  
(Five Year Horizon - July 1, 2017)



# Ultimate Net Cost Trade-Off from Mix to Mix Is Favorable Up to the 7% Mix at a Five-Year Horizon, Given a Conservative Risk Tolerance (98<sup>th</sup> Percentile)



# Ultimate Net Cost Trade-Off from Mix to Mix Is Favorable Up to the 7½% Mix, Given a More Typical Risk Tolerance (95<sup>th</sup> Percentile)



# Conclusions

- 1) At the current expected return level (7%), the fund would be a bit more risk-efficient (higher Sharpe Ratio), and with a slightly higher expected return, with less allocated to North American Equity and TIPS, and with new allocations to Emerging Market Equity and Strategic Lending.
- 2) Keeping the fund at the current expected return level (7%) has a favorable risk/reward tradeoff given a conservative risk tolerance.
- 3) Raising the fund's expected return to 7½% has a favorable risk/reward tradeoff (with a more typical risk tolerance level), and retains all of the North American Equity exposure, but requires a large increase in Real Estate, which may not be implementable in the near term, and large reduction in US Fixed Income.

	Existing Normal	Rec Mix	7¼% Mix	7½% Mix
N. American Equity (Incl. 4% Canadian)	40%	37%	37%	42%
US Fixed Income	34%	29%	24%	19%
International Equity	15%	13%	15%	15%
Real Estate	7%	7%	10%	10%
Private Equity	3%	3%	3%	3%
Short Term	1%	1%	1%	1%
Emerging Market Equity		5%	5%	5%
Strategic Lending		5%	5%	5%
Hedge Funds				
Return	6.9%	7.1%	7.3%	7.5%
Risk	11.8%	12.1%	12.7%	13.6%
Total Public Equity	55%	55%	57%	62%
Total Private Equity + Strategic Lending	3%	8%	8%	8%
US Fixed Income				
Core Bonds	26%	25%	18%	14%
Inflation Hedged Bonds	8%	4%	6%	5%